



# 2024 Aim Hire Workforce and Education Conference: Education in a Rapidly Changing Global Context

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Jason Dougal,  
President  
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# Who is NCEE?

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National **Non-profit**



At the intersection of  
**education & economy**



35+ years translating  
**global research** into  
national, state, &  
district **policy &  
practice**

# Our Approach

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Discover

We **power the field** by helping schools, districts, states, and far-flung jurisdictions learn from the world to discover what works today and anticipate what is emerging tomorrow.



Design

We **blaze new paths** by creating new narratives for education and translating research into inspiring, actionable and trajectory-altering policy and program designs.



Deliver

We **drive impact** in the field by demonstrating what's possible, unleashing the power of many, and meaningfully responding to today's challenges and tomorrow's possibilities.



# Our Time Together

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## A Look Behind

At recent technological developments and global workforce trends that impact what students will face in school, work, and life.



## A Look Around

At what Ohio can learn from global and domestic efforts to build stronger, more future-facing schools and workforce development systems.



## A Look Ahead

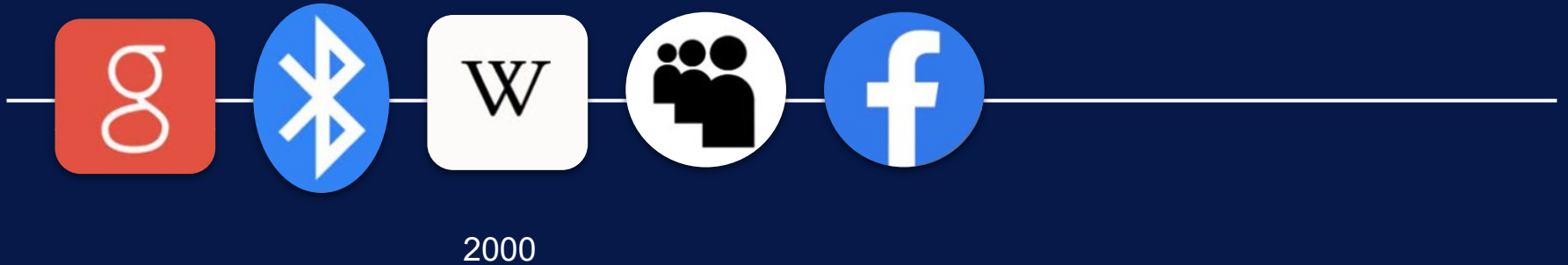
At the urgency to redesign our education system to better prepare students for the rigors of the global economy and the shifting civic landscape.

The world has **changed** for our  
students.

# The world has **changed** for our students:

## Post-secondary

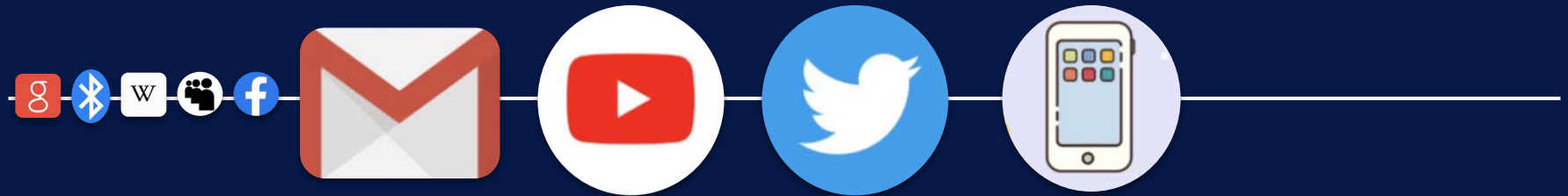
Born between 2003-2006



# The world has **changed** for our students:

## High School

Born between 2007-2010



## Post-secondary

Born 2002-2005

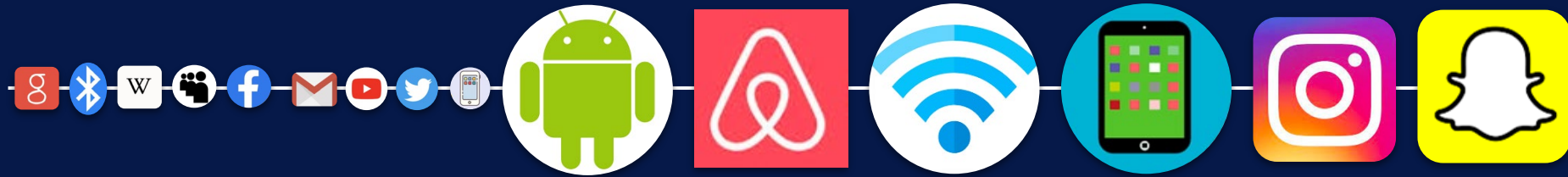
2000

2005

# The world has **changed** for our students:

## Middle School

Born between 2011-2013



## Post-secondary

Born 2002-2005

## High School

Born 2006-2009

2000

2005

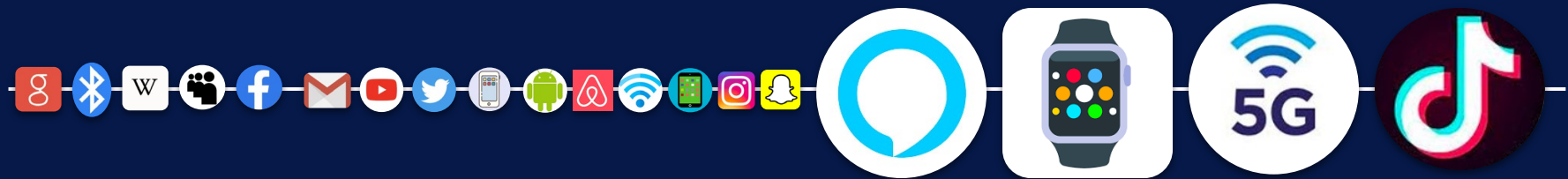
2010



# The world has **changed** for our students:

## Elementary School

Born 2014–2019



**Post-secondary**

Born 2002–2005

**High School**

Born 2006–2009

**Middle School**

Born 2010–2012

2000

2005

2010

2015

# The world has **changed** for our students:

NOW



**Post-secondary**

Born 2002–2005

2000

**High School**

Born 2006–2009

2005

**Middle School**

Born 2010–2012

2010

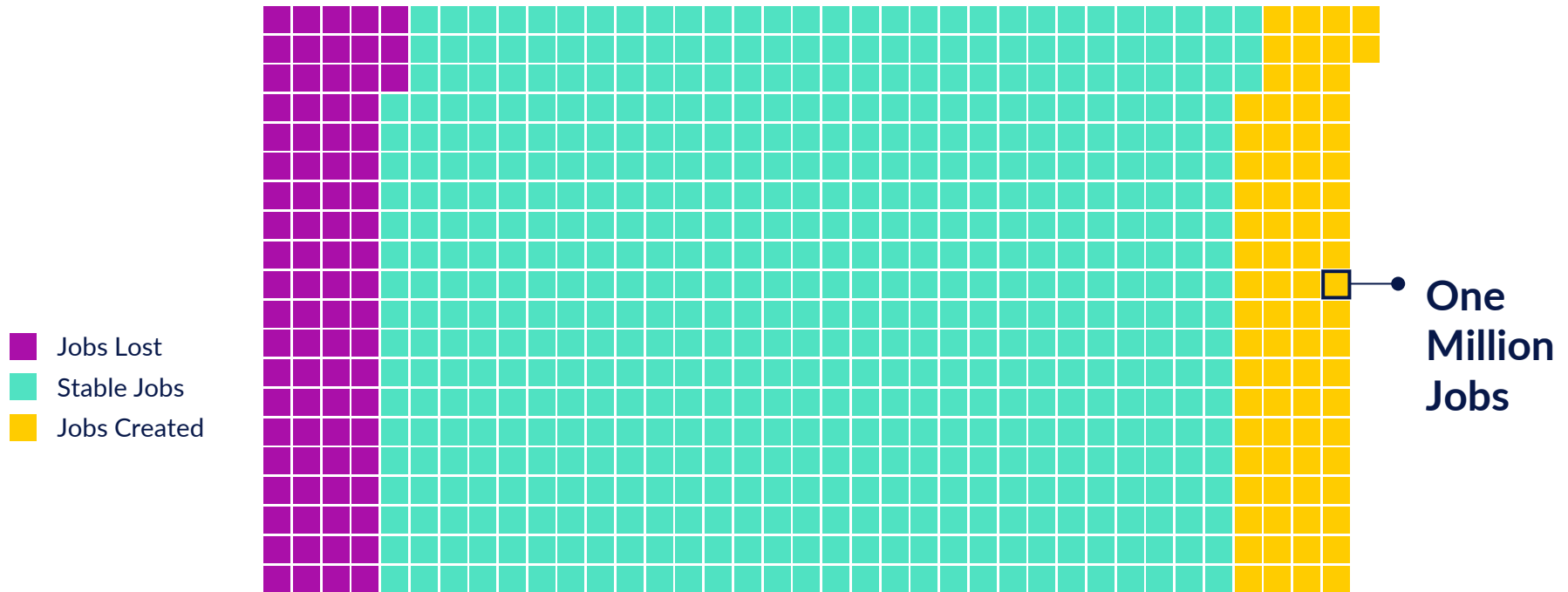
**Elementary School**

Born 2013–2018

2015

2024

# The Changing World of Work: 23% Structural Labor Market Churn - Next 5 Years





# Demand Across Industries

Top 20 job roles in increasing and decreasing demand across industries

## Fastest-Declining Jobs

1. Bank clerks and related
2. Postal service clerks
3. Cashiers and ticket clerks
4. Data entry clerks
5. Administrative and executive secretaries
6. Material-recording and stock-keeping clerks
7. Accounting, bookkeeping, and payroll clerks
8. Legislators and officials
9. Statistical, financial, and insurance clerks
10. Door-to-door sales workers and related

## Fastest-Growing Jobs

1. AI and machine learning specialists
2. Sustainability specialists
3. Business intelligence analysts
4. Information security analysts
5. Fintech engineers
6. Data analysts and engineers
7. Robotics engineers
8. Electrotechnology engineers
9. Agricultural equipment operators
10. Digital transformation specialists

# Current Core Top Skills

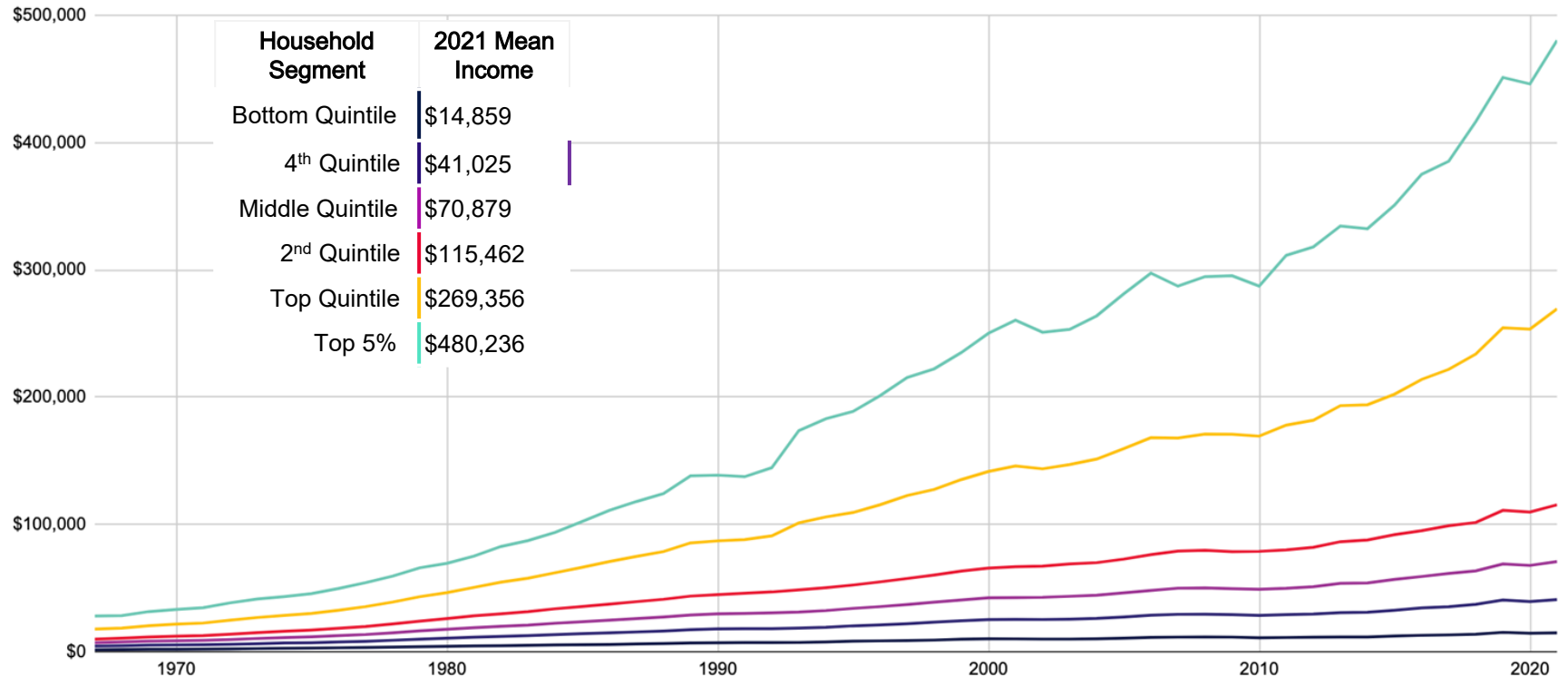
Ranked by Importance

- |  |  |   |   |
|--|--|---|---|
|    | 1. Analytical thinking                       |    | 14. Resource management and operations        |
|    | 2. Creative thinking                         |    | 15. AI and big data                           |
|    | 3. Resilience, flexibility, and agility      |    | 16. Reading, writing, and mathematics         |
|    | 4. Motivation and self-awareness             |    | 17. Design and user experience                |
|    | 5. Curiosity and lifelong learning           |    | 18. Multilingualism                           |
|    | 6. Technological literacy                    |    | 19. Teaching and mentoring                    |
|    | 7. Dependability and attention to detail     |    | 20. Programming                               |
|    | 8. Empathy and active listening              |    | 21. Marketing and media                       |
|    | 9. Leadership and social influence           |    | 22. Networks and cybersecurity                |
|    | 10. Quality control                          |    | 23. Environmental stewardship                 |
|    | 11. Systems thinking                         |    | 24. Manual dexterity, endurance and precision |
|   | 12. Talent management                        |   |   |
|  | 13. Service orientation and customer service |  | 25. Global citizenship                        |

-  Cognitive skills
-  Engagement skills
-  Ethics
-  Management skills
-  Physical abilities
-  Self-efficacy
-  Technology skills
-  Working with others

# Income Distribution: The Last Half Century

Mean Household Income by Quintile and Top 5%: 1967–2021





# NCEE's Global Focus

## Why look globally?

- As the world globalizes, **we compete with the world**, not just our neighbors.
- We face **common challenges** across the globe – climate, political division, advancing technology.
- Global leaders inform us about how they **adapt to a changing future**.
- We can **translate insights** from leading global systems to our schools.



# Benchmarking Globally

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## Why PISA (Programme for International Student Assessment)?

- Assessment of how well 15-year-olds in 81 countries can **apply what they know** in:
  - **Reading** literacy
  - **Mathematics** literacy (core domain)
  - **Science** literacy
  - **Creative Thinking** (in some countries)
- **Mixture** of multiple-choice and constructed response
- Measures **application and transfer** of knowledge
- Paired with survey of student self-efficacy, life satisfaction, and school culture — **not just a score**

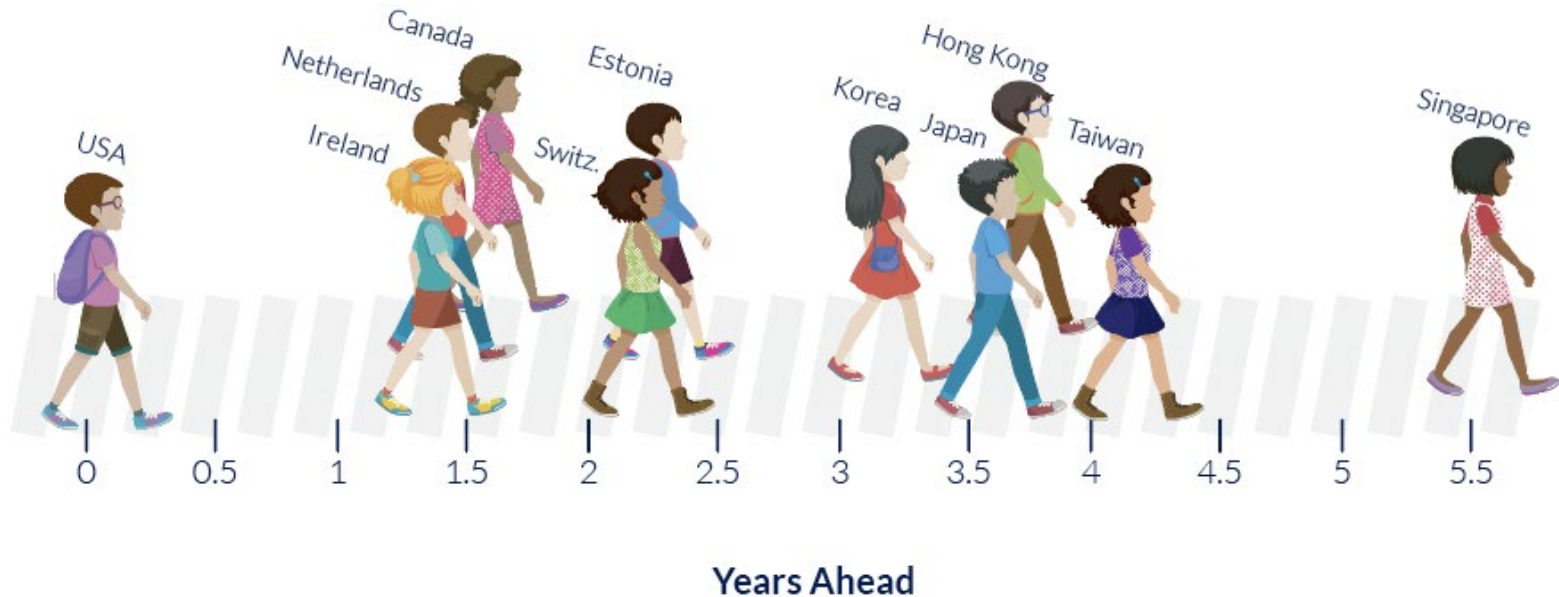




# Benchmarking

# Globally

## US Average Student Performance on PISA 2022: Mathematics



# Benchmarking

# Globally

## US Top-Performing Students on PISA 2022: Mathematics



# PISA: What Can Students Do ?



U.S. students  
have basic  
skills

**80%** Can recognize a main idea, cause and effect, and if conclusions are warranted

**66%** Can compare the distance across two different routes on a road, or convert currency

But they  
struggle to  
apply them.

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**14%** Can distinguish fact from opinion

**11%** Can apply scientific knowledge to an unfamiliar situation

**7%** Can model complex situations in math equations and compare and evaluate different ways of solving problems

# Imagine Schools Where...

To graduate students future-ready, high-performing schools have:



**Proficiency-based learning systems** based on future-ready performance standards, with supports for all students

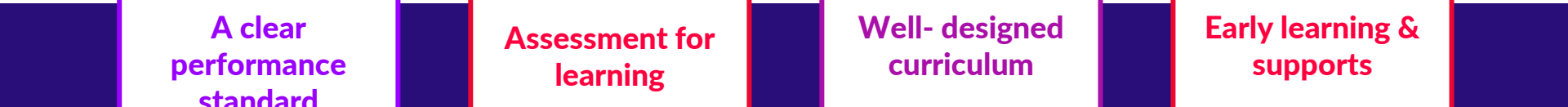


World-class **teaching and learning** to develop confident and engaged self-directed learners



**Aligned and coherent leadership** focused on accountability for system goals and continuous improvement

# Proficiency-Based Learning System



**A clear performance standard**

**Student work illustrates the standards**

Benchmarks along the way

Relentless focus on ensuring all students stay on track to that goal

**Assessment for learning**

**Provide teachers & students clear info about progress & challenges**

External assessment only at key levels.

**Designed to ensure students are ready for next level**

**Well- designed curriculum**

Pedagogically & developmentally appropriate

**Targeted at what is most important**

**With rigorous personalized pathway options in high school**

**Early learning & supports**

Including early intervention

Ensure readiness for learning

**Wraparound services & targeted academic support**

Students stay on track and thrive

# World-class Teaching & Learning

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Rigorous  
teacher  
preparation

A continuum of  
leadership roles

Schools  
organized for  
teacher  
collaboration

Applied &  
Relevant  
Learning

**Deep content  
knowledge**

Ongoing  
professional learning

**Pedagogical  
expertise**

Focus on practice

Mentorship from  
expert teachers

Incentives to support  
& reward  
development of  
expertise

**Aligned leadership  
development &  
professional learning**

Central goal of  
improving student  
learning with  
students at the  
center

**Teacher learning is  
as important as  
student learning**

**Learning is engaging,  
personalized, & self-directed**

**Students have a variety of  
experiences outside the  
classroom**

Students prepare for the  
world in which they will live

# Coherent & Aligned Leadership



Designed for  
both excellence  
& equity

Provides students  
with the resources  
needed to succeed

**Talent management  
is the primary focus  
of leadership**

Clear & aligned  
roles &  
responsibilities

For leaders  
throughout the  
system/school

**Long term strategic  
vision**

**Building capacity to  
take on the next  
teacher leadership  
role**

Accountability  
systems

**Incentives &  
supports to reach  
school goals & to  
innovate to continue  
to improve**

Supports needed to  
reach accountability  
goals

# Switzerland Youth Apprenticeship

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- ✓ 70% Swiss high school students enroll in apprenticeships starting in grade 10
- ✓ Employers set the standards, commit to training students in their workplaces, and assess their learning
- ✓ Combines school-based learning with paid work hosted by employer
- ✓ Three-to-four-year learning experience resulting in nationally recognized credential
- ✓ Graduates can access further education in an academic or applied university







# Singapore Institute of Technical Education

## Features:

- Close connection to industry
- Standards set to international benchmarks
- Credentials of value
- 25% of Singapore students enroll
- 2-to-3 year program
- Grads can go to Polytechnic or University

# Looking Ahead: What Top-Performers Are Asking



How to **harness emerging technologies** to create new learning environments and more equitable opportunities for students

How to make learning more **personalized, interactive, and competency-based**

How to support students more **holistically**

How to build skills and competencies for a **changing workplace**

How **teacher roles need to shift** in a digital world and as learning becomes more personalized



**Thank you.**